# CORNERSTONE FAMILY VIOLENCE PREVENTION CENTRE Financial Statements March 31, 2019

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### LYNCH RUTHERFORD TOZER

CHARTERED PROFESSIONAL ACCOUNTANTS

### INDEPENDENT AUDITOR'S REPORT

To the Members of Cornerstone Family Violence Prevention Centre

### Qualified Opinion

We have audited the financial statements of Cornerstone Family Violence Prevention Centre (the Centre), which comprise the statement of financial position as at March 31, 2019, and the statements of revenues and expenditures, changes in fund balances and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, except for the possible effects of the matter described in the *Basis for Qualified Opinion* section of our report, the accompanying financial statements present fairly, in all material respects, the financial position of the Centre as at March 31, 2019, and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

### Basis for Qualified Opinion

In common with many not-for-profit organizations, the Centre derives revenue from donations and other fundraising activities the completeness of which is not susceptible to satisfactory audit verification. Accordingly, verification of these revenues was limited to the amounts recorded in the records of the Centre. Therefore, we were not able to determine whether any adjustments might be necessary to fundraising revenue, excess of revenues over expenditures, and cash flows from operations for the year ended March 31 2019 and 2018, current assets as at March 31, 2019 and 2018, and fund balances as at April 1 and March 31 for both the 2019 and 2018 years. Our audit opinion on the financial statements for the year ended March 31, 2018 was modified accordingly because of the possible effects of this limitation of scope.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Centre in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with those requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified audit opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Centre's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless management either intends to liquidate the Centre or to cease operations, or has no realistic alternative but to do so.

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Independent Auditor's Report to the Members of Cornerstone Family Violence Prevention Centre (continued)

Those charged with governance are responsible for overseeing the Centre's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to
  fraud or error, design and perform audit procedures responsive to those risks, and obtain audit
  evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting
  a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may
  involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal
  control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Centre's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Centre's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Centre to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Port Hope, Ontario May 21, 2019 Chartered Professional Accountants
Licensed Public Accountants

Lynch Ruthful Toper

# CORNERSTONE FAMILY VIOLENCE PREVENTION CENTRE Statement of Financial Position

### As at March 31, 2019

		2019	2018
ASSETS			
CURRENT Cash (Note 3) Investments (Note 4) Accounts receivable (Note 5) Prepaid expenditures	\$	265,662 377,166 27,898 17,728	\$ 191,066 289,487 14,878 38,629
		688,454	534,060
PROPERTY, PLANT AND EQUIPMENT (Note 6)		1,761,791	1,836,992
	\$	2,450,245	\$ 2,371,052
LIABILITIES			
CURRENT Accounts payable and accruals (Note 7) Current portion of term debt (Note 8)	\$	204,619 32,028	\$ 140,193 32,028
		236,647	172,221
OTHER Term debt due thereafter (Note 8)		160,137	192,165
		396,784	364,386
DEFERRED CAPITAL CONTRIBUTIONS (Note 9)		1,420,636	1,481,932
		1,817,420	1,846,318
FUND BALANCES			
GENERAL FUND BOARD FUND		- 483,835	- 393,867
CAPITAL FUND	-	148,990	130,867
	_	632,825	524,734
	\$	2,450,245	\$ 2,371,052

Sally Wede Chall Director

# CORNERSTONE FAMILY VIOLENCE PREVENTION CENTRE Statement of Revenues and Expenditures Year Ended March 31, 2019

	General Fund	Board Fund		Capital Fund	2019		2018
Provincial funding	\$ 1.109.554	ر د	69		\$ 1.109.554	ь	996.897
United Way funding				L			44,362
Grant revenues	į	286,809	809	,	286,809		163,252
MAG revenues (Note 11)	į	16,	16,250		16,250		16,250
Donations and fundraising		300,595	595	ι	300,595		250,635
GITTS IN KIND	II.	7,12,317	317	E.	718,72		15,416
Other Income	)(	7 7	7,608	1	7,608		16,946
Amortization of deferred capital contributions		-	74	61,296	61.296		61,296
Long term debt forgiveness	1	Î		32,028	32,028		32,028
	1,109,554	685,187	187	93,324	1,888,065		1,605,391
EXPENDITURES							
Salaries and benefits	1,041,632	282,965	965	ı	1,324,597		1,194,034
Transportation	13,687	က်	3,868	x	17,555		14,459
Communication	9,538	<sub>,</sub>	3,165	r	12,703		12,499
Rent	260	1		1	260		445
Utilities	19,617	•		1	19,617		22,566
Training and recruitment	7,669	2,	2,307	1	9,976		8,011
Advertising and promotion	8,102		379	Ų	8,481		5,521
Purchased services - repairs and maintenance	46,938	31		1	46,938		30,185
Professional services	8,075	1		1	8,075		8,231
Purchased services - IT	6,251		303	1	6,554		5,075
Insurance	20,335	1		ı	20,335	_	18,519
Other purchased services	33,383		628	ı	34,011	Dominio .	34,113
Supplies - repairs and maintenance	7,947	, F		ı	7,947		10,353
Supplies - IT and equipment	20,959	(B)		ı	20,959		12,776
Other supplies and equipment	55,527	34,	34,592	1	90,119		44,314
Donations and fundraising	,	28,	28,143	1	28,143		19,048
Gifts in kind	,	22,	22,317		22,317		15,416
MAG expenditures (Note 11)		16,	16,250	ť	16,250		16,250
Amortization	0	.1		84,837	84,837		82,910
	1,300,220	394,917	917	84,837	1,779,974		1,554,725
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	\$ (190,666)	\$ 290,270	270 \$	8,487	\$ 108,091	s	999'09

The accompanying notes form an integral part of these financial statements

CORNERSTONE FAMILY VIOLENCE PREVENTION CENTRE
Statement of Changes in Fund Balances
Year Ended March 31, 2019

	Gen	General Fund	Bo	Board Fund	Сар	Capital Fund		2019		2018
										8
							6			
BALANCE AT BEGINNING OF YEAR	↔	ı	↔	393,867	↔	130,867	₩	524,734	↔	474,068
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES		(190,666)		290,270		8,487		108,091		50,666
TRANSFER FROM BOARD FUND		190,666		(200,302)		9,636		ŧ		1
BALANCE AT END OF YEAR	υ	,	↔	483,835	↔	148,990	₩	632,825	↔	524,734

### Statement of Cash Flows Year Ended March 31, 2019

		2019	2018
OPERATING ACTIVITIES  Excess (deficiency) of general revenues over expenditures  Excess (deficiency) of board revenues over expenditures  Excess (deficiency) of capital revenues over expenditures	\$	(190,666) 290,270 8,487	\$ (207,268) 247,520 10,414
Items not affecting cash:  Amortization  Long term debt forgiveness		84,837 (32,028)	82,910 (32,028)
		160,900	101,548
Changes in non-cash working capital: Accounts receivable Prepaid expenditures Accounts payable and accruals		(13,020) 20,901 64,426	(5,664) (3,881) (47,419)
		72,307	 (56,964)
Cash flow from operating activities		233,207	44,584
INVESTING ACTIVITIES  Purchase of property, plant and equipment Purchase of investments Redemption of investments (Increase) decrease in accrued interest		(9,636) (121,075) 41,383 (7,987)	(64,345) (220,000) 61,858 (4,096)
Cash flow from (used by) investing activities		(97,315)	 (226,583)
FINANCING ACTIVITY Increase (decrease) in deferred capital contributions		(61,296)	3,048_
INCREASE (DECREASE) IN CASH FLOW		74,596	(178,951)
CASH - BEGINNING OF YEAR	2	191,066	370,017
CASH - END OF YEAR (Note 3)	\$	265,662	\$ 191,066

# Notes to Financial Statements March 31, 2019

### 1. NATURE OF OPERATIONS

Cornerstone Family Violence Prevention Centre (the Centre), formerly Northumberland Services for Women, is a corporation without share capital incorporated under the Ontario Corporations Act and is a registered charity with registration number 11930-2289 RR0001 and is exempt from income tax. The Centre changed its name by way of a supplementary letters patent filed with the Ministry of Government Services effective March 27, 2012. The Centre is focused on breaking the cycle of family violence by providing immediate shelter, counselling and prevention services throughout Northumberland County.

### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

These financial statements have been prepared in accordance with Canadian accounting standards for not-for-profit organizations (ASNFPO) and are in accordance with Canadian generally accepted accounting principles.

### Fund accounting

The general fund accounts for current operations and special programs as well as the Centre's general operations. Unrestricted contributions and restricted contributions for the purpose of operating the Centre are reported in this fund.

The board fund accounts for operations and programs not funded by the Ministry of Children, Community and Social Services (the Ministry). The balance of the funds represent an accumulation of donations, surpluses, funds received in advance for programs that have yet to be expended, fundraising and interest earned by the Board to be used for the benefit of the Centre.

The capital fund accounts for the investment in capital assets by the Centre.

### Financial instruments

Financial instruments are recorded at its fair value adjusted by, in the case of a financial instrument that will not be measured subsequently at fair value, financing fees and transaction costs that are directly attributable to the instrument. These costs on the acquisition, sale or issue of financial instruments are expensed when incurred if the financial instrument will be subsequently measured at fair market value. In subsequent periods, financial assets with actively traded markets are reported at fair value, with any unrealized gains and losses reported in income. All other financial instruments are reported at amortized cost, and tested for impairment at each reporting date when there are indications of impairment.

### Cash

Cash includes cash on hand and bank deposits.

# Notes to Financial Statements March 31, 2019

### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

### Property, plant and equipment

Property, plant and equipment is stated at cost or deemed cost less accumulated amortization. Plant and equipment is amortized over its estimated useful life at the following rates and methods:

Building Equipment 35 years

straight-line method

5 to 15 years

straight-line method

The Centre regularly reviews its property, plant and equipment to eliminate obsolete items. .

Property, plant and equipment acquired during the year but not placed into use are not amortized until they are placed into use.

### Government assistance

Government assistance related to operating program is recognized as revenue when received or receivable. Government grants related to capital projects are recorded as deferred capital contributions when received and are amortized to revenue on the same basis as the amortization of the related capital assets.

### Revenue recognition

The Centre follows the deferral method of accounting for contributions which include donations and government grants.

Under various Province of Ontario Acts and Regulations thereto, the Centre is funded primarily in accordance with budget arrangements established by the Ministry. Operating grants are recorded as revenues in the period to which they relate. Operating grants approved but not received at the end of an accounting period are accrued. Where a portion of a grant relates to a future period, it is deferred and recognized in the subsequent period. These financial statements reflect agreed arrangements approved by the Ministry with respect to the year ended March 31, 2019.

Unrestricted contributions are recognized as revenues when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Externally restricted contributions other than endowment contributions are recognized as revenues in the year received. Contributions restricted for the purchase of capital assets are deferred and amortized into revenues on a straight-line basis, at a rate corresponding with the amortization rate for the related capital assets.

Restricted investment income is recognized as revenues in the year in which the related expenditures are recognized. Unrestricted investment income is recognized as revenues when earned.

### Contributed services

The Centre would not be able to carry out its activities without the services of the many volunteers who donate a considerable number of hours. Because of the difficulty of compiling these hours, contributed services are not recognized in the financial statements.

# Notes to Financial Statements March 31, 2019

### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

### Allocation of expenditures

The budget is developed each year outlining anticipated expenditures for each program. Administrative and program expenditures are allocated to the various programs in accordance with Ministry guidelines and the annual budget as approved by the Board of Directors.

### Measurement uncertainty

The preparation of financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amount of assets and liabilities, disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenditures during the period. Such estimates are periodically reviewed and any adjustments necessary are reported in earnings in the period in which they become known. In particular, estimates are used in accounting for certain items such as deferred revenues, allowance for doubtful accounts, useful lives of capital assets and amount of deferred contributions brought into income. Actual results could differ from these estimates.

### 3. CASH

The balance is detailed as follows:

	 2019	 2018
Externally restricted cash Internally restricted cash	\$ 132,280 133,382	\$ 69,080 121,986
	\$ 265,662	\$ 191,066

The Centre has a visa facility with a maximum of \$20,000 limit of which \$13,055 was unused at March 31, 2019.

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# Notes to Financial Statements March 31, 2019

INVESTMENTS	2019	2018
	 2010	
Non-redeemable GIC matured on April 30, 2018, bearing interest at 1.40%, payable annually	\$ -	\$ 21,383
Non-redeemable GIC matured on December 3, 2018, bearing interest at 1.76%, payable annually	-	20,000
Cashable GIC due to mature April 24, 2019, bearing interest at 2.00%, payable annually  Non-redeemable GIC due to mature April 30, 2019, bearing	25,000	~
interest at 2.00%, payable annually  Non-redeemable GIC due to mature December 3, 2019,	21,017	21,017
bearing interest at 2.30%, payable annually  Cashable GIC due to mature April 28, 2020, bearing interest	21,075	-
at 3.00%, payable annually  Cashable GIC due to mature April 28, 2020, bearing interest	25,000	25,000
at 3.00%, payable annually Cashable GIC due to mature April 28, 2020, bearing interest	25,000	25,000
at 3.00%, payable annually Cashable GIC due to mature April 28, 2020, bearing interest	25,000	25,000
at 3.00%, payable annually Cashable GIC due to mature April 28, 2020, bearing interest	25,000	25,000
at 3.00%, payable annually  Cashable GIC due to mature April 28, 2020, bearing interest at 3.00%, payable annually	25,000 25,000	25,000 25,000
Non-redeemable GIC due to mature June 3, 2020, bearing interest at 2.47%, payable annually	25,000	-
Cashable GIC due to mature November 1, 2020, bearing interest at 3.00%, payable annually	25,000	25,000
Cashable GIC due to mature November 1, 2020, bearing interest at 3.00%, payable annually	25,000	25,000
Cashable GIC due to mature November 1, 2020, bearing interest at 3.00%, payable annually	20,000	20,000
Cashable GIC due to mature April 24, 2021, bearing interest at 3.00%, payable annually	25,000	-
Cashable GIC due to mature April 24, 2021, bearing interest at 3.00%, payable annually	25,000	_
Accrued interest	362,092 15,074	282,400 7,087
	\$ 377,166	\$ 289,487

# Notes to Financial Statements March 31, 2019

### 5. ACCOUNTS RECEIVABLE

The accounts receivable consists of the following:

	 2019	 2018
Accounts receivable Other receivables Government receivables	\$ - 13,829 14,069	\$ 1,024 5,303 8,551
	\$ 27,898	\$ 14,878

Government receivables consists of the goods and services tax/harmonized sales tax (GST/HST) public service bodies' rebate.

### 6. PROPERTY, PLANT AND EQUIPMENT

,	Cost	 cumulated nortization	1	2019 Net book value	 2018 Net book value
Land Building Equipment	\$ 200,610 2,581,217 316,735	\$ - 1,076,547 260,224	\$	200,610 1,504,670 56,511	\$ 200,610 1,578,419 57,963
	\$ 3,098,562	\$ 1,336,771	\$	1,761,791	\$ 1,836,992

### 7. ACCOUNTS PAYABLE AND ACCRUALS

The accounts payable and accruals consist of the following:

	 2019	2018
Trade payables and other Accrued liabilities Government remittances Deferred revenue	\$ 27,415 12,319 43,379 121,506	\$ 29,625 16,086 37,944 56,538
	\$ 204,619	\$ 140,193

Government remittances consists of payroll deductions payable and employer health tax payable.

# Notes to Financial Statements March 31, 2019

			6	
8.	TERM DEBT	 2019		2018
	First mortgage repayable in one yearly principal payment of \$32,028, secured by land and building, a general assignment of all present and future leases, rents, grants, subsidies and contributions relating to the expansion project and a first security interest in all chattels, fixtures and equipment used in the capital project	\$ 192,165	\$	224,193
	Amounts payable within one year	 (32,028)		(32,028)
		\$ 160,137	\$	192,165
	Principal repayment terms are approximately:			
	2020 2021 2022 2023 2024 Thereafter	\$ 32,028 32,028 32,028 32,028 32,028 32,025		
		\$ 192,165		

The yearly principal repayment is forgivable subject to terms and conditions as outlined in the mortgage agreement. The amount is due on demand should the Centre become non-compliant with the terms and conditions. The Centre is in compliance with the covenants as set out in the mortgage agreement.

### 9. DEFERRED CAPITAL CONTRIBUTIONS

Deferred capital contributions are related to property, plant and equipment acquisitions and represent the unamortized amount of donations, grants and subsidies received for the purchase of these assets. The amortization of capital contributions is recorded as revenues in the capital fund balance.

	2019	2018
Balance at beginning of year Funding received in year related to capital assets Revenues recognized in year related to capital assets	\$ 1,481,932 - (61,296)	\$ 1,478,884 64,344 (61,296)
Balance at end of year	\$ 1,420,636	\$ 1,481,932

### 10. SURPLUS

Any surplus realized by the Centre is subject to repayment to the Ministry of Children, Community and Social Services (the Ministry). The Centre is economically dependent on the continued funding from the Ministry.

# Notes to Financial Statements March 31, 2019

### 11. MINISTRY OF THE ATTORNEY GENERAL (MAG) GRANT

The revenues and expenditures related to the MAG grant are as follows:

	 Budget	2019	 2018
Revenues			
MAG allocation	\$ 16,250	\$ 16,250	\$ 16,250
Expenditures			
Salaries	\$ 11,699	\$ 11,398	\$ 12,011
Mandatory benefits	970	942	978
Non-mandatory benefits	924	894	874
Office supplies	120	120	127
Telecommunications	540	781	539
Office equipment	120	120	100
Staff expenses (training)	400	30	-
Staff expenses (other)	200	688	341
Audit	500	500	500
Bookkeeping	 777	 777	780
	\$ 16,250	\$ 16,250	\$ 16,250

### 12. LEASE COMMITMENTS

The Centre signed a five and a half year lease on a photocopier on October 27, 2017. Under the lease, the Centre is required to pay \$488 quarterly.

Future minimum lease payments as at March 31, 2019, are as follows:

2023 2024	 1,952 488
2024	 -
	\$ 8,296

### 13. FINANCIAL INSTRUMENTS

The Centre is exposed to various risks through its financial instruments and has a comprehensive risk management framework to monitor, evaluate and manage these risks. The following analysis provides information about the Centre's risk exposure and concentration as of March 31, 2019.

### (a) Liquidity risk

Liquidity risk is the risk that an entity will encounter difficulty in meeting obligations associated with financial liabilities. The Centre is exposed to this risk mainly in respect of its receipt of funds from the Ministry and other related sources, long-term debt and accounts payable.

# Notes to Financial Statements March 31, 2019

### 13. FINANCIAL INSTRUMENTS (continued)

### (b) Interest rate risk

Interest rate risk is the risk that the value of a financial instrument might be adversely affected by a change in the interest rates. In seeking to minimize the risks from interest rate fluctuations, the Centre manages exposure through its normal operating and financing activities. The Centre is exposed to interest rate risk primarily on its fixed interest rate financial instruments. However, the risk associated with these investments is reduced as the Centre has sufficient funds on hand to mitigate this risk.

Unless otherwise noted, it is management's opinion that the Centre is not exposed to significant other price risks arising from these financial instruments.



LYNCH RUTHERFORD TOZER

CHARTERED PROFESSIONAL ACCOUNTANTS

## INDEPENDENT AUDITOR'S COMMENTS ON SUPPLEMENTARY FINANCIAL INFORMATION

To the Members of Cornerstone Family Violence Prevention Centre

We have audited the accompanying financial statements of Cornerstone Family Violence Prevention Centre, which comprise the statement of financial position as at March 31, 2019 and the statements of revenues and expenditures, changes in fund balances and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information and have issued our report theron dated May 21, 2019 which contained a qualified opinion on those financial statements. The audit was performed to form an opinion on the financial statements as a whole. The supplementary information is presented for the purpose of additional analysis and is not a required part of the financial statements. Such supplementary information is the responsibility of management and was derived from the underlying accounting and other records used to prepare the financial statements.

The supplementary information has been subjected to the auditing procedures applied in the audit of the financial statements and certain other procedures, including comparing and reconciling such supplementary information directly to the underlying accounting and other records used to prepare the financial statements or the financial statements themselves.

Port Hope, Ontario May 21, 2019 Chartered Professional Accountants Licensed Public Accountants

Lynch Ruthful Toper

CORNERSTONE FAMILY VIOLENCE PREVENTION CENTRE STATEMENT OF REVENUES AND EXPENDITURES BY PROGRAM FOR THE YEAR ENDED MARCH 31, 2019

			· ·								
	Allocated	Residential	Community	Transitional		Domestic	DVCCC	VAW Client	Capacity	Minor	Total
	Administration	Services	Counselling	Support and Housing	Witness V Program (	ViolComm Co-ord Committee	Grant	Satisfaction Survey	Building	Capital Grant	
Account Number	0.000.000	8771	8773	8779	F 8778	Funding 8787	8787	8786	8786	8776	
								v			
REVENUES  Provincial Core Fund	U	770 847	165 646	\$ 01 075	3/ 877	790 1/2 3	U	2 100	U	U	\$ 1 080 512
Provincial fiscal grant	· ·			5.5	, i		3,938	•	<del>)</del>		3,938
Capacity building grant	ĭ				i	1	1		16,104		- 16,104
	3.6	770,847	165,646	91,075	34,877	24,967	3,938	2,100	16,104		- 1,109,554
EXPENDITURES											
Salaries and benefits	89,423	620,606	187,517	106,116	35,013	(0)	ī		2,957		- 1,041,632
Transportation	3,876	4,570	3,498	46	82	132	ř	•	1,483		- 13,687
Communication	1,780	4,880	1,694	717	328	139	ì				- 9,538
Rent		•		r	300	260				200	- 560
Utilities	2,978	16,639		ı	i	E	ľ				- 19,617
Training and recruitment	3,086	1,498	2,335	ù	ĵ	3			750		- 7,669
Advertising and promotion	2,563	2,191		ii.	1	1,368	1,980				- 8,102
Purchased services - repairs and maintenance	5,604	32,098	9,236	1	ř	•	ľ	•	•		- 46,938
Professional services	8,075	3	1	1	ĵ		ī	2			- 8,075
Purchased services (IT)	1,850	2,985	707	320	1		291		86		- 6,251
Insurance	3,050	17,285		•	ï		ř	•			- 20,335
Other purchased services	7,366	125	345	345	200	17,034	ï	•	7,668		- 33,383
Supplies - repairs and maintenance	516	7,431		•	T.	j.	3				- 7,947
Supplies - IT and equipment	6,815	7,105	128		ť	238	1,667	2,100	2,907		- 20,960
Other supplies and equipment	4,350	46,004	2,044	187	399	2,301	•		241		- 55,526
Central allocated administration	(141,332)	229'66	22,613	11,307	4,240	3,495	9				ì
	,	863,094	230,117	119,038	40,862	24,967	3,938	2,100	16,104	s,	1,300,220
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	₩.	\$ (92,247)	\$ (64,471)	\$ (27,963)	\$ (5,985)	€	es es	υ	s	<b>⇔</b>	- \$ (190,666)

The accompanying notes form an integral part of these financial statements